

Project control and commercial management services

INNOVATIVE SOLUTIONS AND LEADING-EDGE EXPERTISE FOR OIL, GAS AND PETROCHEMICALS



How we can help

We can help you deliver your projects within the programme and budget. You can rely on us as one of the world's leading, project control specialists and economists, providing market leading project and commercial management services to the construction industry.

We are confident that with our knowledge and experience of projects in the oil and gas industry and expertise in business processes, contracts, planning, cost estimating/cost management, and a robust risk management culture, we can provide value in the achievement of your objectives and requirements.

Adding value

- Multidisciplinary, multisector in-house expertise, providing the skills and knowledge to deliver projects of any type, in any location, based on 50 years of experience.
- 16,000 highly qualified specialists working in 180 offices of the world.
- Realising benefits for our clients through corporate and project data management, project and programme baseline and change management.
- Increasing certainty and predictability in both time and cost.
- Reducing and managing risks through our risk management processes, toolsets and sector experience.
- Embodiment of processes and procedures developed and maintained from experience, providing best practice within the sector.



EQUIPPING CUSTOMERS WITH KEY
EXPERTISE NEEDED TO ENHANCE
THEIR PROJECT AND OPERATIONAL
DELIVERY PERFORMANCE


Mott MacDonald

Services

By combining our oil and gas sector knowledge and expertise with best practice procedures and toolsets we provide efficient, tailored solutions focused on realising client business benefits and delivering asset requirements. We do this throughout the concept, design, construction, operation and maintenance, and eventual decommissioning of a project, in the provision of our core and key services:

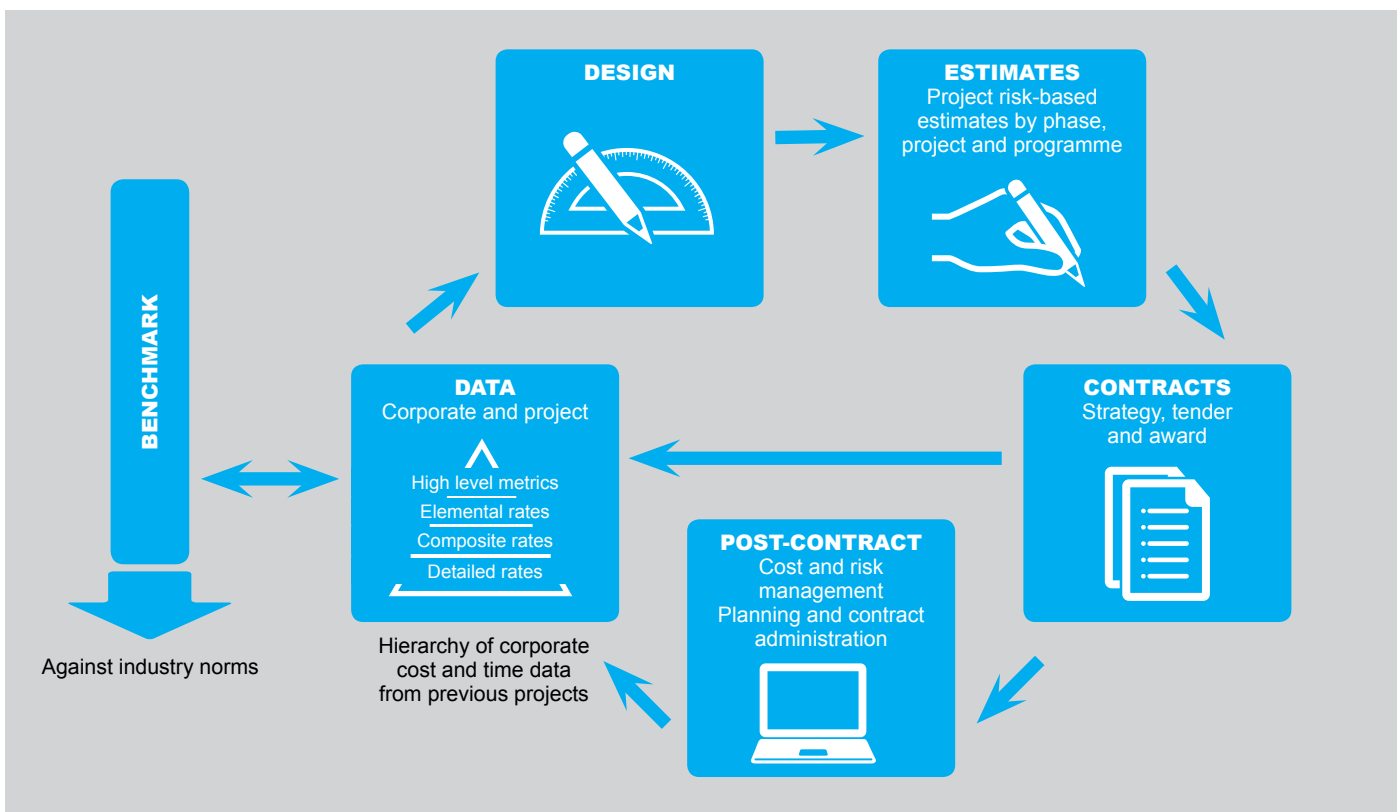
- Planning and scheduling
- Estimating
- Risk management
- Cost management
- Quantity surveying
- Contract management
- Data management
- Document control

Delivery

While we can supply individuals to you, to be managed by you, our preference is to provide a managed service. Your preference will depend on your procurement strategy and the required benefit and value. Our service offering includes:

- Task focused delivery and project managed solutions.
- Innovation and challenge.
- Learning from other markets and our other business sectors.
- The back-up and support of the whole organisation, whether the service is from individuals or a managed project team.
- The systems, processes and infrastructure of a global consultancy.
- Commitment to lifelong learning and development.

Project controls commercial cycle



Some of our clients

We collaborate with some of the most renowned firms in the industry:

- | | |
|------------------|-------------------------|
| ■ ADCO | ■ Petroleum Development |
| ■ BP Exploration | ■ Oman (PDO) |
| ■ ConocoPhillips | ■ Shell Petroleum |
| ■ Det Norske | ■ International |
| ■ Marathon Oil | ■ TAKREER |
| | ■ ZADCO |

Our services are used across Mott MacDonald to keep major projects and programmes on track.

Use of best practice, benchmarking and the application of review, learn and improve, is key to our delivery.



Ekofisk/Eldfisk new build topsides, bridges and jackets, Norway

We undertook the complete quantity surveying and weight monitoring services of the project including:

- Use of CCMS enables electronic web-based tendering and fast evaluation.
- Quantity measurement monthly forecasting.
- Weight monitoring activities.
- Support of VOR analysis and other commercial support.
- Work towards final account agreement of as-built measurement quantities.

Client: ConocoPhillips Norway

We provided quick analysis of large quantities of data for quick and decisive decisions.

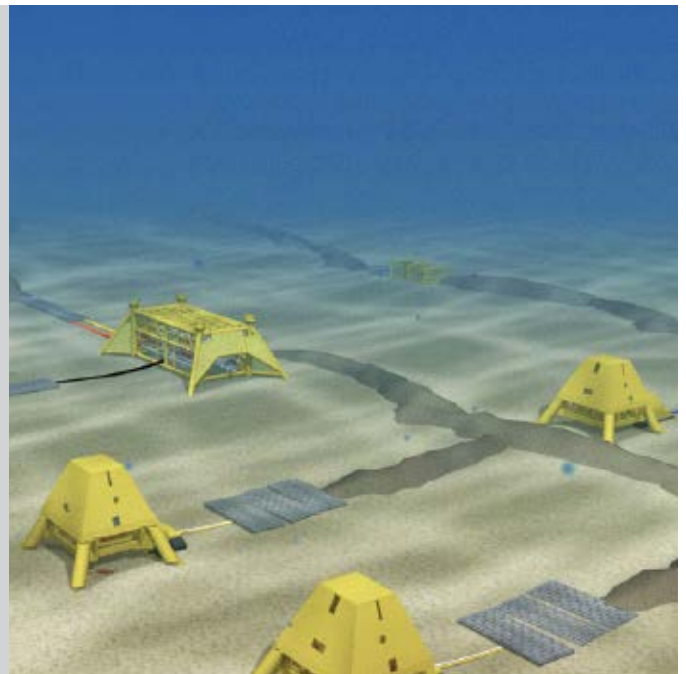
Bøyla field development: Subsea tieback to Alvheim FPSO, Norway

We integrated with the client's project development group to provide estimating, cost management, project controls and contract administration services including:

- Estimating, budget preparation and budgetary control.
- Cashflow forecasting.
- Work breakdown structure preparation and management.

Client: Marathon Oil

Our experienced and versatile team was able to provide reliable support at all stages of project development.



Midstream projects UKCS

We provided a managed service to BP midstream projects in Sullom Voe, Falkirk and Aberdeen including:

- Planning
- Estimating
- Cost management and verification
- Quantity surveying
- Procurement

Client: BP

Increasing certainty and predictability, realising benefits and the delivery of project requirements.

Flagship projects

Commercial management services:

UK North Sea project

Our team provided commercial and project controls management services to BP's projects and operations in Aberdeen, Falkirk/Grangemouth and Sullom Voe Shetlands.

Client: BP

Quantity surveying and weight modelling services

Ekofisk/Eldfisk projects

Our team provided a full quantity surveying and weight modelling service, incorporating web-based tendering and evaluation, award, change management, forecasting and final account preparation.

Client: ConocoPhillips

Quantity surveying services:

Martin Linge project

Our team provided quantity surveying verification and assurance services to the topsides delivery team (Paris/South Korea) and contract engineering and administration services to the subsea execution team in Norway.

Client: Total E&P Norge

Provision of project services

Alvheim FPSO project

Our team provided both home office and onsite project services which included risk management, contract administration, final account agreements, preparation of contract close out report and commercial support, for the maintenance and modifications at Alvheim oil and gas field.

Client: Marathon Oil

Full cost estimating services:

Statoil ASA

Our team worked closely with the technical teams as well as with the estimating group in order to provide both CAPEX and OPEX estimates along with carrying out benchmarking of the project estimate against similar projects and performing cost risk analysis.

Client: Statoil ASA

What our clients say about us

Many years of experience of project services in diverse sectors and geopolitical environments have gained us a reputation for excellent project control management, often exceeding our clients' expectations.

"Mott MacDonald made a valuable contribution to the successful completion of the Dukhan Arab 'D' Gas Recycling scheme, which is an important project for the State of Qatar."

Dr Mohd S Al-Sada, Qatar General Petroleum Corporation

"Thanks for the quick response to our request for services and the excellent quality of services provided."

Bert Krieckaert, project engineer, Sakhalin LNG/OET project, Shell Global Solutions

"In more than 40 years in the construction project management business, I have not worked with better people than those provided to us by Mott MacDonald."

Roy Crawford, assistant site manager, Hinkley Point A Site

"The personnel who have been working at United Utilities from Mott MacDonald have been of the best quality in their respected estimating fields. I cannot praise enough their attention to detail and thoroughness of their estimating."

Stewart Samuels, project manager, United Utilities

"The Mott MacDonald team has carried out an excellent piece of work which has given us visibility of our unit costs, a better understanding of the drivers and a practical list of programme improvements which we can implement. The Mott MacDonald team has devoted energy, time and personal commitment to us as a customer. Their ability to quickly turn various organisational data into solid management decision information impressed me. I recommend them."

John Maddocks, Veolia

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